

Financial Data

Consolidated Balance Sheets

[Millions of yen]

	As of March 31, 2022	As of March 31, 2023
ASSETS		
Current assets		
Cash and bank deposits	81,194	105,692
Notes and accounts receivable trade	120,924	133,922
Marketable securities	768	859
Merchandise	24,588	24,644
Finished goods	7	401
Work in process	345	332
Raw materials and supplies	464	606
Other current assets	23,703	25,544
Allowance for doubtful accounts	-4,239	-4,266
Total current assets	247,757	287,735
Property and equipment		
Tangible fixed assets		
Buildings and structures, net	155,908	149,007
Land	527,432	528,032
Construction in progress	6,975	8,619
Right-of-use assets, net	1,725	2,167
Other tangible fixed assets, net	15,968	15,643
Total tangible fixed assets	708,010	703,470
Intangible fixed assets		
Software	17,343	17,334
Goodwill	–	10,332
Other intangible fixed assets	23,422	23,386
Total intangible fixed assets	40,765	51,052
Investments and other assets		
Investment securities	120,413	120,864
Long-term loans receivable	129	80
Guarantee deposits	40,615	40,624
Net defined benefit assets	3,553	3,538
Deferred tax assets	3,475	4,249
Other assets	3,956	5,816
Allowance for doubtful accounts	-179	-181
Total investments and other assets	171,965	174,993
Total property and equipment	920,741	929,517
Deferred assets		
Bond issue costs	75	55
Total deferred assets	75	55
Total assets	1,168,574	1,217,308

*In sections with “–”, the value is not stated because data are not available.

*Data for the fiscal year ended March 31, 2023 are financial data disclosed on May 9, 2023.

[Millions of yen]

	As of March 31, 2022	As of March 31, 2023
LIABILITIES		
Current liabilities		
Notes and accounts payable	87,102	104,802
Short-term borrowings	13,145	26,568
Commercial paper	40,000	40,000
Income taxes payable	1,637	4,969
Gift vouchers	24,369	25,054
Reserve for bonuses	7,019	10,423
Allowance for point cards	2,131	2,103
Reserve for loss from redemption of gift vouchers	16,064	14,523
Other current liabilities	59,298	64,876
Total current liabilities	359,838	403,709
Long-term liabilities		
Bonds payable	30,000	20,000
Long-term debt	82,000	68,300
Deferred tax liabilities	126,921	118,027
Net defined benefit liability	32,827	33,470
Provision for loss on business of subsidiaries and affiliates	18	9
Liabilities from application of equity method	3,466	3,520
Other long-term liabilities	15,843	17,752
Total long-term liabilities	291,075	261,079
Total liabilities	650,914	664,788
NET ASSETS		
Shareholders' equity		
Common stock	51,162	51,276
Capital surplus	323,812	323,609
Retained earnings	134,558	162,708
Treasury stock	-18,364	-18,159
Total shareholders' equity	491,168	519,434
Accumulated other comprehensive income		
Net unrealized gains (losses) on other securities	5,450	5,514
Deferred gains (losses) on hedges	43	2
Foreign currency translation adjustments	15,501	20,931
Remeasurements of defined benefit plans	-367	237
Total accumulated other comprehensive income	20,627	26,685
Stock acquisition rights	1,115	886
Non-controlling interests	4,748	5,512
Total net assets	517,660	552,519
Total liabilities and net assets	1,168,574	1,217,308

Consolidated Statements of Income

[Millions of yen]

	FY2021 (From April 1, 2021 to March 31, 2022)	FY2022 (From April 1, 2022 to March 31, 2023)
Net sales	418,338	487,407
Cost of sales	174,653	200,857
Gross profit	243,685	286,550
Selling, general and administrative expenses	237,745	256,943
Operating income	5,940	29,606
Non-operating income	8,370	4,536
Non-operating expenses	4,789	4,126
Recurring income	9,520	30,017
Extraordinary gain	8,431	3,810
Extraordinary loss	6,834	5,999
Income before income taxes	11,117	27,827
Income taxes-current	1,187	6,125
Income taxes-deferred	-2,158	-10,668
Total income taxes	-970	-4,542
Net income	12,088	32,370
Loss attributable to non-controlling interests	-250	-7
Net income attributable to parent company shareholders	12,338	32,377

Consolidated Statements of Cash Flows

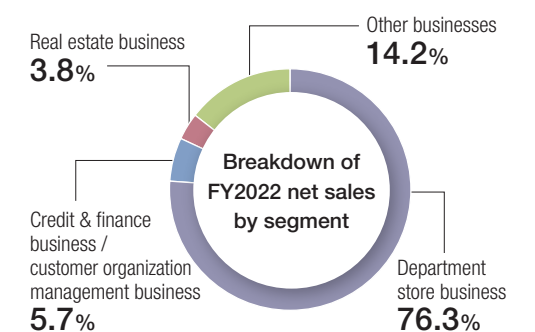
[Millions of yen]

	FY2021 (From April 1, 2021 to March 31, 2022)	FY2022 (From April 1, 2022 to March 31, 2023)
Cash flows from operating activities	37,914	66,301
Cash flows from investing activities	-17,371	-27,026
Cash flows from financing activities	-39,927	-16,198
Effect of exchange rate changes on cash and cash equivalents	1,059	1,489
Net increase (decrease) in cash and cash equivalents	-18,324	24,565
Cash and cash equivalents at beginning of year	102,797	84,472
Increase or decrease in cash and cash equivalents due to changes in scope of consolidation	–	1
Cash and cash equivalents at end of year	84,472	109,039

Net Sales and Operating Income / Breakdown of Net Sales

FY2022 Net sales and operating income

Department store business	Net sales	¥416.0 billion	111.3% YoY
	Operating income	¥20.4 billion	(Operating loss of ¥6.3 billion in the previous fiscal year)
Credit & finance business / customer organization management business	Net sales	¥30.8 billion	101.1% YoY
	Operating income	¥3.7 billion	62.5% YoY
Real estate business	Net sales	¥20.5 billion	113.5% YoY
	Operating income	¥4.0 billion	71.9% YoY
Other businesses	Net sales	¥77.7 billion	156.8% YoY
	Operating income	¥1.1 billion	245.9% YoY



“Other businesses” includes retail, manufacturing, import/export, wholesale, logistics, human resource services, information processing services, travel services, and other businesses.